Dii Desert Energy

Green Hydrogen: The Rise of Green Molecules! Innovative Financial Model Toolkit for Analyzing Levelized Costs (LCOH & LCOA)

Fadi Maalouf Dubai 10th Nov 2021

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Document History

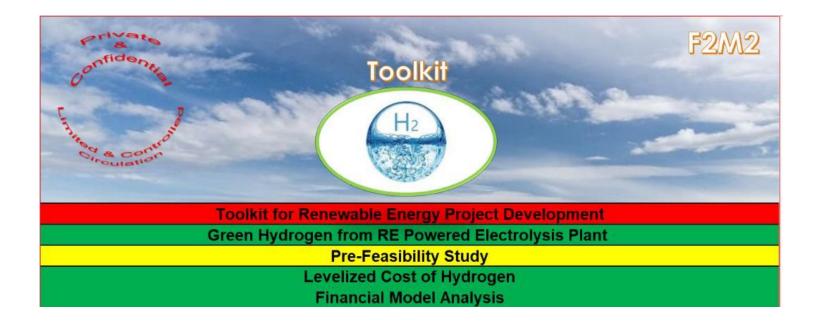
DOCUMENT CHANGE HISTORY RECORD SHEET

| Document Title / Number | Rev. | Description Of Change | Effective Date | |
|--|------|---|----------------|--|
| Green Hydrogen Financial Model Toolkit | 1 | Initial Release – For Information | 22-Jul-2020 | |
| Hydrogen-Financial-Model-Toolkit-R1-fm200722 | • | | | |
| Green Hydrogen Financial Model Toolkit | 2 | Updated for Toolkit Model V4 – For Information | 22-Sep-2020 | |
| Hydrogen-Financial-Model-Toolkit-R2-fm200922 | 2 | | | |
| Green Hydrogen Financial Model Toolkit | 3 | Updated for Toolkit Model V5 – For Information | 12-Jan-2021 | |
| Green-Hydrogen-Financial-Model-Toolkit-R3-fm210112 | 5 | | | |
| Green Hydrogen Financial Model Toolkit | 4 | Updated for Toolkit Model V6 & V7 – For Information | 9-Feb-2021 | |
| Green-Hydrogen-Financial-Model-Toolkit-R4-fm210209 | 4 | | | |
| Green Hydrogen Financial Model Toolkit | 5 | Updated Business Cases – For Information | 10-Nov-2021 | |
| Green-Hydrogen-Financial-Model-Toolkit-R5-fm211110 | 5 | | 10 100-2021 | |

| Category | Name | Designation | Signature | Date |
|----------|--------------|--------------------------|-----------|-------------|
| Author | Fadi Maalouf | CTO - Director IPP & EPC | F2M2 | 10-Nov-2021 |

Outline

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Introduction

- In the Global Energy Transition context and decarbonization, all hands must be on deck!
- There is no magic quick fix or silver bullet solution. It is a collaborative effort across all stakeholders and industries.
- A double win can be achieved: accelerated energy transition driven by sustainable economic recovery.
- An important element of this double win is Green Hydrogen, i.e. hydrogen produced from electrolyzers powered by renewable energy resources.
- Hydrogen is a versatile energy carrier with a wide range of uses and unique attributes, especially for energy sectors that are hard to electrify with renewable resources but can be made greener through sector coupling.
- So, if Green Hydrogen is technically a key enabler of decarbonization, then the next step or barrier to break is economics.
- This translates to: how much does Green Hydrogen costs to produce and how to calculate that as well as analyze pathways of cost reduction?
- A financial model toolkit for analyzing levelized cost of Hydrogen becomes necessary.

Background & Context: Why Hydrogen ? Net Zero by 2050 – IEA Scenario - Role of Hydrogen & Its Derivatives

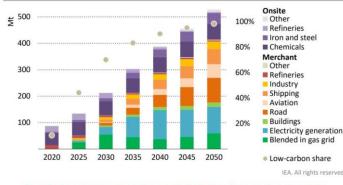
Hydrogen Demand

- H_2 & its derivative should meet 13% of final energy use in 2050
- 2020 demand is around 90 Mt per annum
- 2050 demand forecast is around 528 Mt per annum
- Majority of Future demand is heavy transport, H₂ derivative fuel for shipping & aviation, & flexible power generation
- H_2 and NH_3 could meet 60% of energy demand in shipping
- Synthetic fuels could meet third of energy demand in aviation

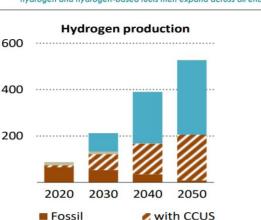
Hydrogen Supply

- Decarbonizing fossil based H₂ is vital
- Low carbon based H₂ supply will increase from today till 2050
- Electricity based H₂ represents 62% of supply by 2050
- Electrolysis capacity should reach 850 GW by 2030
- Electrolysis capacity should reach 3000 GW by 2045
- Scaling up & innovation are critical for electrolysis cost reduction

Figure 2.19 > Global hydrogen and hydrogen-based fuel use in the NZE

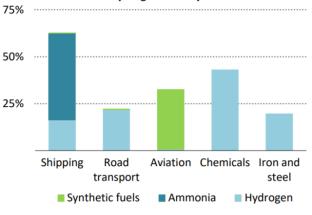


The initial focus for hydrogen is to convert existing uses to low-carbon hydrogen; hydrogen and hydrogen-based fuels then expand across all end-uses



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Share of hydrogen fuels by sector in 2050



IEA. All rights reserved.

Table 2.7 > Key deployment milestones for hydrogen and hydrogen-based fuels

| Sector | 2020 | 2030 | 2050 |
|---|------|------|------|
| Total production hydrogen-based fuels (Mt) | 87 | 212 | 528 |
| Low-carbon hydrogen production | 9 | 150 | 520 |
| share of fossil-based with CCUS | 95% | 46% | 38% |
| share of electrolysis-based | 5% | 54% | 62% |
| Merchant production | 15 | 127 | 414 |
| Onsite production | 73 | 85 | 114 |
| Total consumption hydrogen-based fuels (Mt) | 87 | 212 | 528 |
| Electricity | 0 | 52 | 102 |
| of which hydrogen | 0 | 43 | 88 |
| of which ammonia | 0 | 8 | 13 |
| Refineries | 36 | 25 | 8 |
| Buildings and agriculture | 0 | 17 | 23 |
| Transport | 0 | 25 | 207 |
| of which hydrogen | 0 | 11 | 106 |
| of which ammonia | 0 | 5 | 56 |
| of which synthetic fuels | 0 | 8 | 44 |
| Industry | 51 | 93 | 187 |

Note: Hydrogen-based fuels are reported in million tonnes of hydrogen required to produce them.

Refining CNR Electricity

Toolkits Versions

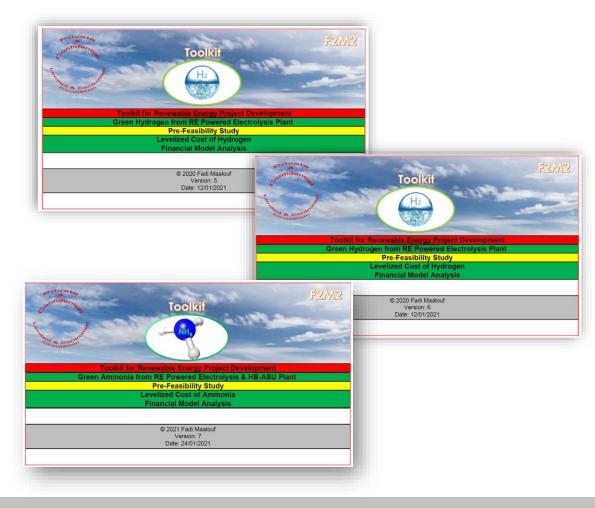
Levelized Cost of Green Hydrogen LCOH & Green Ammonia LCOA

Three Versions:

- LCOH Financial Model Toolkit V5 Green H₂ Production
- LCOH Financial Model Toolkit V6 Green H₂ Production & Delivery Infra Pathways
- LCOA Financial Model Toolkit V7 Green NH₃ Production & Storage

Three versions Modular approach to:

- Verify costs at each stage of the process
- Identify cost optimization priorities & opportunities



Toolkits Feautures Levelized Cost of Green Hydrogen LCOH & Green Ammonia LCOA

Features:

- Get exclusive market analysis and benchmarking data about the Levelized Cost of Green Hydrogen and Green Ammonia.
- Obtain the best of all worlds assembled from over 50 best in class models for LCOH/LCOA in the market.
- A quick yet very effective holistic approach methodology to determine levelized costs of green molecules.
- Capture all life cycle costs and assess project feasibility.
- A detailed analytical dive into optimizing costs as well as performance parameters.
- Utilize powerful and comprehensive sensitivity analysis scenarios.
- User-friendly design with guideline, rich visuals & charts, printable 16-page report.
- A free Software as a Service (SaaS) basis for Dii network members and partners.
- Native model toolkits files (xls) are available as commercial product.
- Download sample pdf reports at: <u>www.dii-desertenergy.org</u>



Toolkits Features

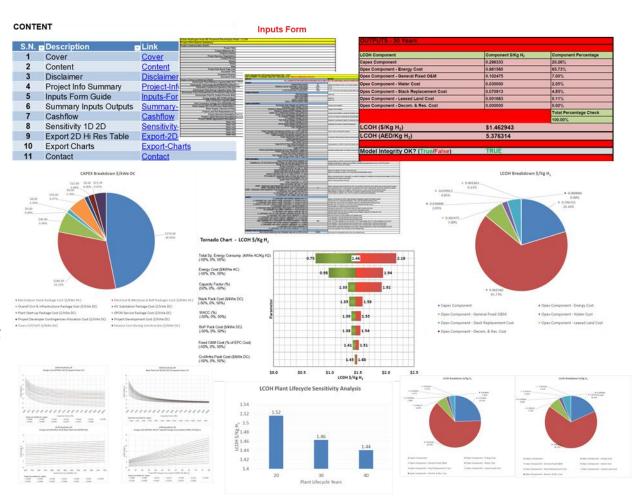
Levelized Cost of Green Hydrogen LCOH & Green Ammonia LCOA

Financial Model Toolkit Features: Zoom In!

- Very Well-Structured Content & Workflow
- Project Information Data Capturing Full Scope of Work & Limits
- Detailed Input Parameters Form with Guideline Notes
- Tabular LCOH/LCOA Outputs
- Breakdown CAPEX & LCOH/LCOA Output Charts
- Up to 16 Parameters Sensitivity Tornado Chart
- Up to 8 Two-Dimensional Sensitivity Charts
- Multi-Lifecycle Analysis Chart
- Export Data/Charts Feature
- GIS Interface Feature

Sample Case Studies Forecast for GWe Scale Plants LCOH/LCOA in 2025

- Morocco Green Hydrogen (PV+Wind) LCOH: < \$1.6//Kg H₂
- Oman Green Ammonia (PV+Wind) LCOA: < \$475/ tNH₃
- UAE Green Hydrogen (PV) LCOH: < \$2.1//Kg H₂
- KSA Green Ammonia (PV+Wind) LCOA: < \$450/ tNH₃



How Does It Work? V5

- The financial model toolkit is a discounted cashflow model coupled with visual representation in charts and graphs, and analytical features of one- and two-dimensional sensitivity analysis.
- Basically, the toolkit is a calculation engine that feeds on user supplied input parameters and provides calculated outputs of LCOH in \$/Kg H₂ plus plenty of charts for easier analytical what-If-scenarios representation.
- To run the model and provide a report, the user (desktop researcher) provides Dii with the required "input parameters".
- This is a two-page Inputs Form that covers the attributes of Green Hydrogen/Ammonia. Dii runs the model and provides a report. Service Done!

- The financial model toolkit is an XLS file with 11 sheets.
- The integrity of the toolkit structure and calculation engine is secured and protected against unintended formulae edits.
- A content sheet provides quick navigation hyperlinks to all sheets.
- By providing a list of input parameters, a model run will generate a 14-page pdf report.

CONTENT

| S.N. 🖵 | Description | Link 🗾 |
|--------|------------------------|------------------------|
| 1 | Cover | Cover |
| 2 | Content | <u>Content</u> |
| 3 | Disclaimer | <u>Disclaimer</u> |
| 4 | Project Info Summary | Project-Info-Summary |
| 5 | Inputs Form Guide | Inputs-Form-Guide |
| 6 | Summary Inputs Outputs | Summary-Inputs-Outputs |
| 7 | Cashflow | Cashflow |
| 8 | Sensitivity 1D 2D | Sensitivity-1D-2D |
| 9 | Export 2D Hi Res Table | Export-2D-HiRes |
| 10 | Export Charts | Export-Charts |
| 11 | Contact | Contact |

Toolkit Inputs Form V5

- The Inputs Form (xls file) data set is in six categories:
 - General (Lifecycle up to 40 years, economies of scale, technology & costs ref. years)
 - 2. Finance Structure (gearing, equity & debt rates)
 - 3. CAPEX (breakdown required)
 - OPEX (fixed & variable, energy & water, land lease, escalation rates, stack replacement intervals)
 - 5. System (capacity, efficiency, degradation, capacity factor)
 - 6. Decommissioning & Residual Value
- For each input parameter, a few notes and remarks are provided. The user can also add his/her special notes as well. It is worth noting that quality and validity of input data is key.

Inputs Form



1

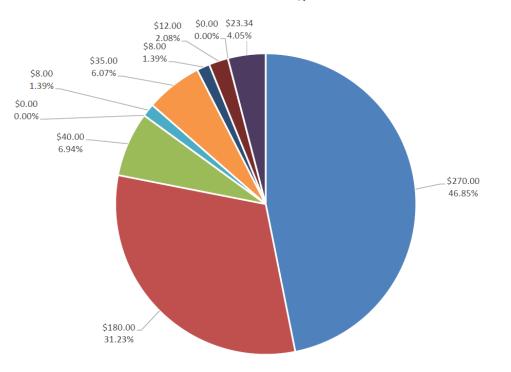
Toolkit Direct Outputs V5

- The toolkit direct outputs are in three categories:
 - 1. Direct calculation outputs, LCOH baseline case
 - 2. CAPEX breakdown with chart
 - 3. LCOH breakdown chart

| COH Component | Component \$/Kg H ₂ | Component Percentage |
|---|--------------------------------|------------------------|
| Capex Component | 0.296333 | 20.26% |
| Opex Component - Energy Cost | 0.961560 | 65.73% |
| Dpex Component - General Fixed O&M | 0.102475 | 7.00% |
| Opex Component - Water Cost | 0.030000 | 2.05% |
| Opex Component - Stack Replacement Cost | 0.070913 | 4.85% |
| Opex Component - Leased Land Cost | 0.001663 | 0.11% |
| Opex Component - Decom. & Res. Cost | 0.000000 | 0.00% |
| | | Total Percentage Check |
| | | 100.00% |
| LCOH (\$/Kg H ₂) | \$1.462943 | |
| LCOH (AED/Kg H ₂) | 5.376314 | |
| | | |
| Model Integrity OK? (True/False) | TRUE | |

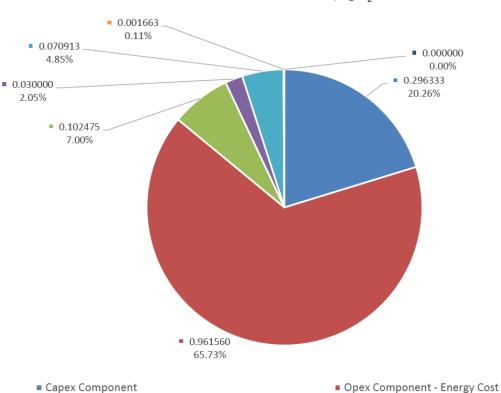
Toolkit Direct Outputs V5

CAPEX Breakdown \$/kWe DC



- Electrolyzer Stack Package Cost (\$/kWe DC)
- Overall Civil & Infrastructure Package Cost (\$/kWe DC)
- Plant Start-up Package Cost (\$/kWe DC)
- Project Developer Contingencies Allocation Cost (\$/kWe DC)
- Taxes GST/VAT (\$/kWe DC)

- Electrical & Mechanical BoP Packages Cost (\$/kWe DC)
- HV Substation Package Cost (\$/kWe DC)
- EPCM Service Package Cost (\$/kWe DC)
- Project Development Cost (\$/kWe DC)
- Finance Cost During Construction (\$/kWe DC)



LCOH Breakdown \$/Kg H₂

Dii Toolkit for RE Grid Integration, Project Development & Industry Localization

Opex Component - General Fixed O&M

Opex Component - Decom. & Res. Cost

Opex Component - Stack Replacement Cost

Opex Component - Water Cost

Opex Component - Leased Land Cost

- Analytical what-if scenarios one-dimensional LCOH calculation outputs
 - Eight input parameters variances +/- 50%
 - Tornado chart



Tornado Chart - LCOH \$/Kg H₂

Total Sp. Energy Consump. (kWhe AC/Kg H2) (-50%, 0%, 50%)

Energy Cost (\$/kWhe AC) (-50%, 0%, 50%)

Capacity Factor (%) (50%, 0%, -50%)

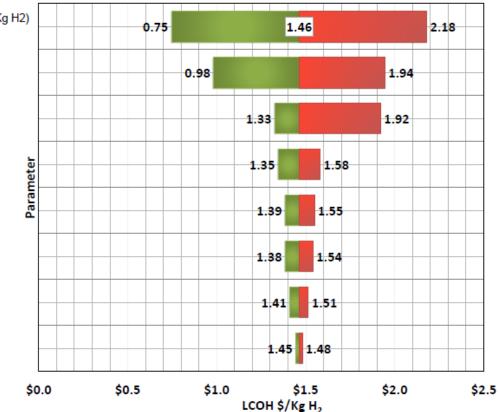
Stack Pack Cost (\$/kWe DC) (-50%, 0%, 50%)

WACC (%) (-50%, 0%, 50%)

BoP Pack Cost (\$/kWe DC) (-50%, 0%, 50%)

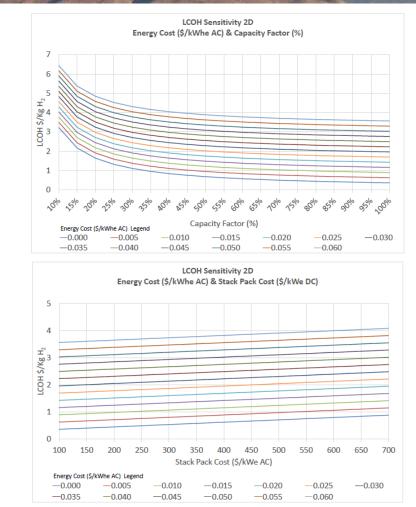
Fixed O&M Cost (% of EPC Cost) (-50%, 0%, 50%)

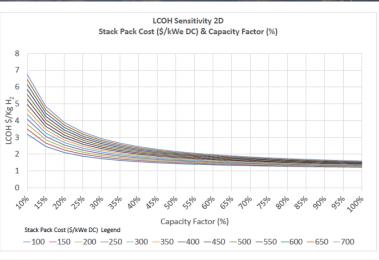
Civil/Infra Pack Cost (\$/kWe DC) (-50%, 0%, 50%)

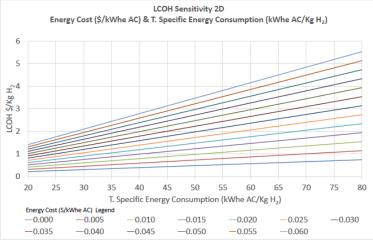


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 Analytical what-if scenarios two-dimensional LCOH calculation outputs



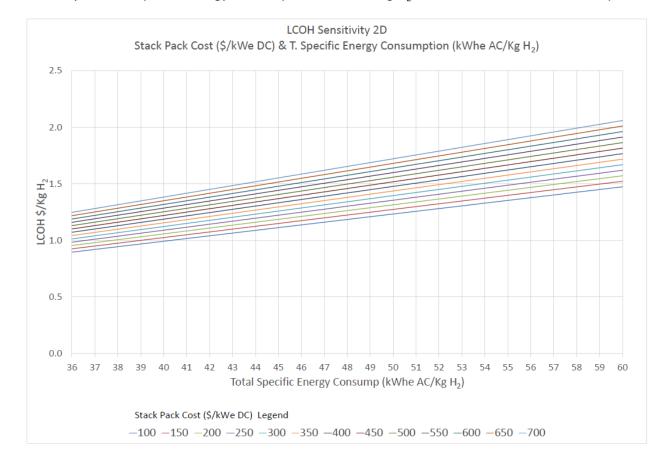




Dii Toolkit for RE Grid Integration, Project Development & Industry Localization

 Analytical what-if scenarios two-dimensional LCOH calculation outputs for Electrolyzer Development Roadmap (Eff. vs. Cost) Electrolyzer Development Roadmap Analysis

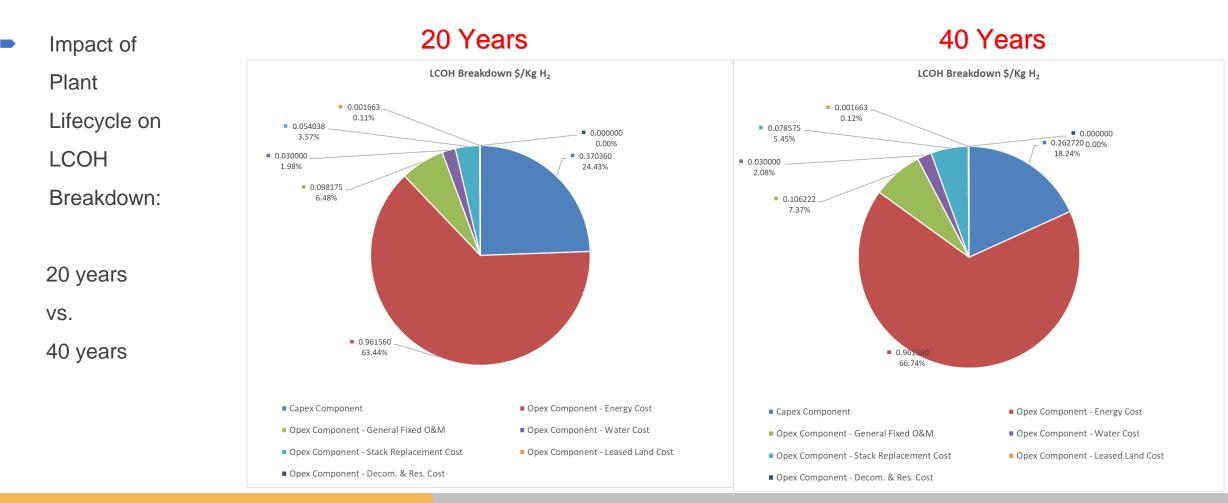
LCOH 2D Sensitivity for Efficiency and Cost Electrolyzer Total Specific Energy Consumption kWhe AC/Kg H₂ & Stack Pack Cost \$/kWe DC Impact on LCOH



Impact of Plant Lifecycle on LCOH:
 20 years vs. 30 years vs. 40 years

LCOH Plant Lifecycle Sensitivity Analysis





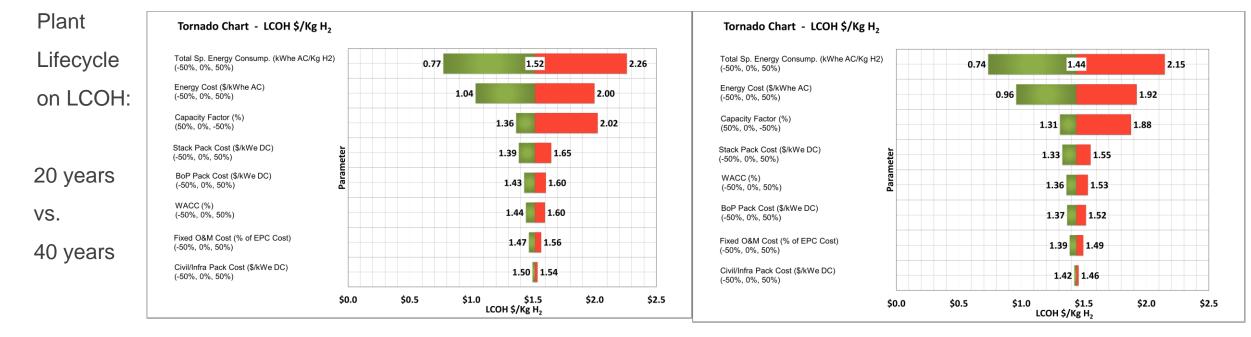
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/5

Impact of

20 Years

40 Years





Green Ammonia Levelized Cost:

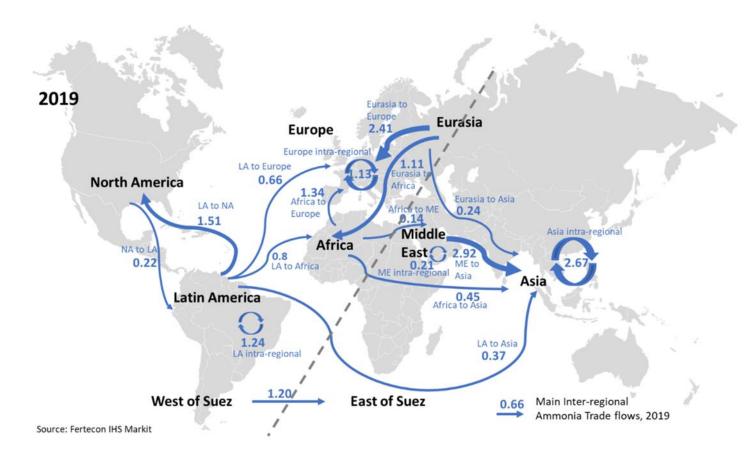
Is a Competitive Alternative to Volatile Grey Ammonia Markets?

Ammonia is a globally traded commodity

- Grey ammonia global historical prices review
- Green ammonia LCOA case study 2025



Grey Ammonia Global Trade Flow 2019

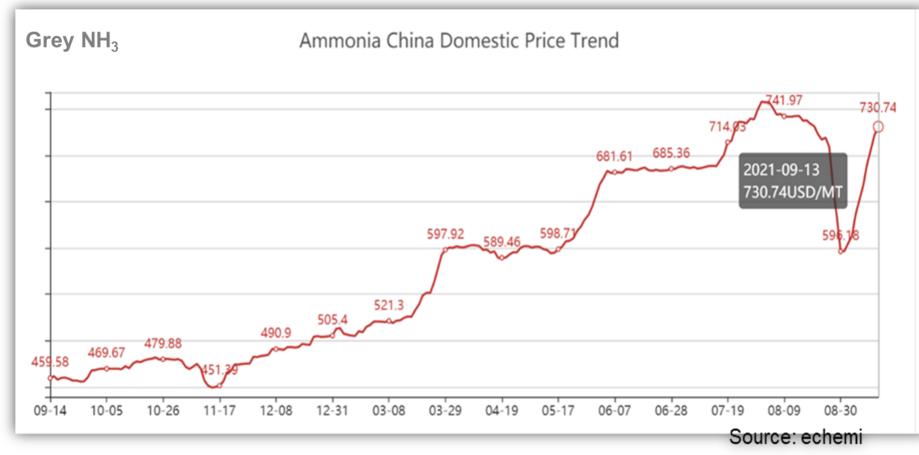


Map of global ammonia trade flows. Source Fertecon IHS Markit.

Grey Ammonia Price in China

One Year Period: Sep-2020 to Sep 2021

Price Range: \$450 to \$740/ton



Grey Ammonia FOB Price in Middle East, Caribbean, Black See

20 Years Period: Sep-2001 to Feb-2020

Price Range: \$100 to \$850/ton



Ammonia price development. (Source: CRU - Fertilizer week)

Actual and Predicted Anhydrous Ammonia Prices Grey Ammonia Price in USA fdd 56 Years Period: 900 900 1960 to 2016 800 **Grey NH**₃ 800 Ammonia) Ammonia) 700 700 Price Range: \$100 to \$850/ton 600 600 per ton (Anhydrous ton (Anhydrous 500 500 400 400 **Actual Price** 300 300 per Estimated Price 200 200 -100 100 0 0 60 62 64 66 68 70 72 74 76 78 80 82 84 86 88 90 92 94 96 98 00 02 04 06 08 10 12 14 16 Year



Grey Ammonia Price in USA

31 Years Period: 1990 to Oct 2021

Price Peak Oct-2021: \$1030/ton

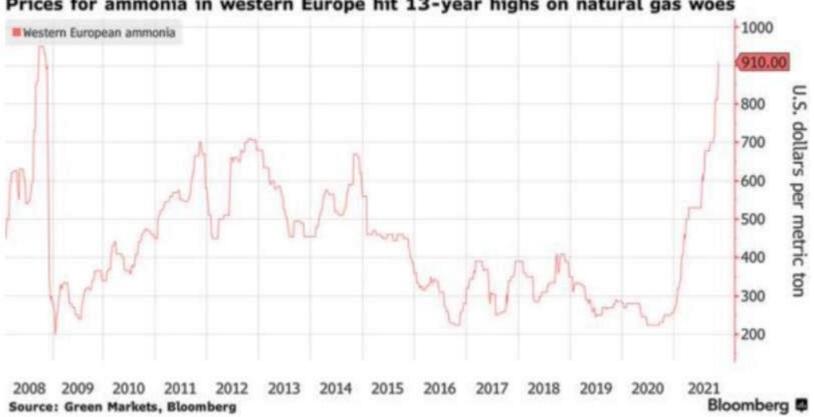


Dii Toolkit for RE Grid Integration, Project Development & Industry Localization

Grey Ammonia Price in Western Europe

13 Years Period: 2008 to Nov-2021

Price Peak Nov-2021: \$910/ton



Prices for ammonia in western Europe hit 13-year highs on natural gas woes

- Green Ammonia Offers fixed price contract for 30 years
- Business Case Key Assumptions Under Favorable & Optimum Conditions (e.g., Morocco, Chile, Oman)
 - Technology: Water Electrolysis with Haber Bosch Synthesis & ASU
 - Plant Size & Capacity Factor: 1 GWe DC, 70% PV+Wind
 - CAPEX & OPEX: \$1.39 Billion & 3.11% p.a
 - Energy Weighted Average Cost : \$18/MWh
 - RE Powered RO Water Feedstock Cost: \$3/m^{3,}, WACC: 4.56%
 - MMRA: cashflow funded for 10-yr stack replacement cycle (degradation calcs % per khr is considered)
 - Plant Lifecycle: 30 years
 - Business Case Estimated LCOA for 2025: \$414/ton
 - 2025 estimated Green Ammonia Levelized Cost 375-450 \$/ton under favorable & optimum conditions

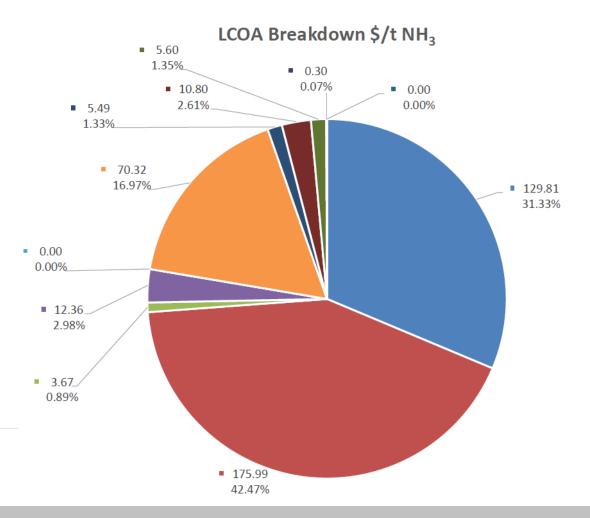
Typical Green Ammonia LCOA Breakdown: Business Case 2025 Under Favorable Conditions @ \$414/ton

Toolkit V7

| OUTPUTS - 30 Years | | | |
|---|--------------------------------|------------------------|--|
| | | | |
| LCOA Component | Component \$/t NH ₃ | Component Percentage | |
| Capex Component | 129.81 | 31.33% | |
| Opex Component - Electrolysis Energy Cost | 175.99 | 42.47% | |
| Opex Component - H ₂ Pre-Compression Energy Cost | 3.67 | 0.89% | |
| Opex Component - NH₃ Synthesis Energy Cost | 12.36 | 2.98% | |
| Opex Component - Other infra Energy Cost | 0.00 | 0.00% | |
| Opex Component - General Fixed O&M | 70.32 | 16.97% | |
| Opex Component - Water Cost | 5.49 | 1.33% | |
| Opex Component - Stack Replacement Cost | 10.80 | 2.61% | |
| Opex Component - HB-ASU Major Overhaul Cost | 5.60 | 1.35% | |
| Opex Component - Leased Land Cost | 0.30 | 0.07% | |
| Opex Component - Decom. & Res. Cost | 0.00 | 0.00% | |
| | | Total Percentage Check | |
| | | 100.00% | |
| LCOA (\$/t NH ₃) | 414.35 | | |
| LCOA (AED/t NH ₃) | 1,522.74 | | |



Typical Green Ammonia LCOA Breakdown: Business Case 2025 Under Favorable Conditions @ \$414/ton Toolkit V7



- Capex Component
- Opex Component H2 Pre-Compression Energy Cost
- Opex Component Other infra Energy Cost
- Opex Component Water Cost
- Opex Component HB-ASU Major Overhaul Cost
- Opex Component Decom. & Res. Cost

- Opex Component Electrolysis Energy Cost
- Opex Component NH3 Synthesis Energy Cost
 - Opex Component General Fixed O&M
- Opex Component Stack Replacement Cost
- Opex Component Leased Land Cost

Green Ammonia LCOA Sensitivity Analysis 2025 Business Case Significant Room for Improvement by 2050 Toolkit V7

LCOA Key Improvement Drivers:

- Cumulative learning rates across the board
- Maintaining high annual capacity factors
- Electrolyzer efficiency increase
- Renewable energy cost decrease
- CAPEX cost decrease
- By 2050, Green Ammonia LCOA could fall to as low as \$300/ton

Total Sp. Energy Consump. (kWhe AC/Kg H2) 236.55 414.35 592.15 (-50%, 0%, 50%)Capacity Factor (%) 351.44 624.26 (50%, 0%, -50%) Energy Cost (\$/kWhe AC) 318.34 510.36 (-50%, 0%, 50%) NH3 HB-ASU Pack Cost (\$/kWe DC) arameter 376.06 452.64 (-50%, 0%, 50%)Fixed O&M Cost (% of EPC Cost) 379.19 449.51 (-50%, 0%, 50%)WACC (%) 382.28 450.55 (-50%, 0%, 50%)Stack Pack Cost (\$/kWe DC) 387.73 440.97 (-50%, 0%, 50%)BoP Pack Cost (\$/kWe DC) 400.47 428.24 (-50%, 0%, 50%)\$0 \$600 \$200 \$400 \$800 LCOA \$/t NH₂

Tornado Chart - LCOA \$/t NH3



- The green molecules era has arrived.
- Their contribution to the energy transition will rise and accelerate.
- Balancing the technical solutions with sound economics will be critical to the success.
- Clear long-term standards / policy / regulatory environments w/ risk-balanced offtake agreements are vital for bankable

projects development.

Again, all hands must be on deck!

Thank You For Your Attention!

Contact:

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